



Complaints Policy and Procedure

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About this policy

This policy has been developed after consulting:

- DfES School Complaints Procedure Guidance;
- The best practice of other local authorities;
- 'Running a Complaints System' (The Local Government Ombudsman);
- NAHT (London) Model Procedure for Managing Complaints;
- 'A model general complaints procedure' (RISE);
- Headteachers, governors and Diocesan representatives within Bracknell Forest.

After defining the key principles, this policy sets out the five separate stages of the complaints procedure itself. Appendix 1 summarises the key roles and responsibilities of the complaints committee. Appendix 2 summarises the process in the form of a flowchart.

1 The key principles of the policy

1.1 Legal context

From September 2003 governing bodies of all maintained schools and nursery schools in England are required, under Section 29 of the Education Act 2002, to have in place a procedure to deal with complaints.

The School Standards and Framework Act 1998 provided an additional function of the governing body to establish and publish procedures for dealing with complaints relating to the school, other than those covered by legislation and formal procedures elsewhere.

1.2 Summary

This policy sets out the procedures which Crown Wood Primary School will follow whenever it receives a complaint for which there are not alternative statutory procedures (see section 1.3).

A summary of the various stages is given below:

Stage			Primary Responsibility
1	Informal discussion and resolution	Informal Stage	School Staff
2	Investigation by headteacher	Formal Stage ↓	School Staff
3	Complaints committee review		Governing Body
4	LEA investigation (BFBC)		BFBC LEA
5	Further recourse		Other

Each of these stages will usually occur in order and there will usually be no return to previous stages (exceptions to this are noted within the procedure).

It is stressed that the majority of complaints are resolved on an informal basis (stage 1).

1.3 Circumstances under which this procedure should not be used

This guidance does not refer to areas where Bracknell Forest Borough Council (BFBC), as the Local Educational Authority (LEA), has the lead role and for which different procedures must be followed.

These areas are:

- Complaints about the national curriculum
- Collective worship
- Religious education
- Non-approved external qualifications or syllabuses
- Temporary withdrawal of pupils from all or part of the national curriculum
- Pupil admissions
- Pupil exclusions

Issues related to child protection, criminal investigations and employee grievances must also all be handled separately from this policy.

This complaints policy is distinct from formal staff disciplinary proceedings and this should be made clear to all concerned. There may be occasions where a complaint gives rise to disciplinary procedures which put the complaints process on hold. If and when this occurs, the complainant should be informed. Any non-disciplinary aspects of the complaint should continue to be dealt with through the usual complaints procedures. If another policy is more appropriate than this complaints policy for any given situation then it should be used in preference to it.

This policy does not cover complaints made against Bracknell Forest Borough Council. Any complaint of this sort should be dealt with in accordance with the Council's '*Corporate Complaints Procedure*'.

1.4 Circumstances under which stages of the procedure should be missed out

This policy sets out the most suitable and effective process for dealing with the majority of complaints which are not covered by alternative statutory procedures (see above). In most cases any concern or complaint, regardless of whose attention it is initially brought to, should be discussed informally (stage 1) before being submitted at any of the following consecutive formal stages.

However, occasionally there will be circumstances under which it is unsuitable for complaints to be dealt with in this way. In all cases where the complaint concerns the school's headteacher directly, stage 2 will be missed out and the formal complaints procedure will begin at stage 3.

In some cases, it may be deemed inappropriate for individuals to discuss their concerns informally. In such cases, complainants may be directed to contact the headteacher directly (i.e. begin at stage 2). Complainants may choose to contact the headteacher directly of their own accord. In these cases it will be at the discretion of the headteacher as to whether or not it is appropriate for the complainant to discuss the matter informally (i.e. return to stage 1).

If and when complaints about the school are brought to the attention of Bracknell Forest Borough Council, the majority of complainants will be advised to contact the school and to follow the procedures set out within this document from stage 1 onwards. In certain

exceptional cases, however, it may be decided, at the discretion of the Director of Education, that it is appropriate to deal with the complaint at a different stage.

1.5 Who is allowed to complain?

This policy may be used by anyone who has a concern or complaint about any aspect of the school. In the main this will mean the parents and carers of the school's pupils, but may include neighbours of the school, or any other members of the local community.

1.6 Aims and objectives of the policy

This complaints policy aims to:

- Encourage the resolution of problems by informal means wherever possible;
- Ensure that concerns are dealt with quickly, fully and fairly and within clearly defined time limits;
- Provide effective responses and appropriate redress;
- Maintain good working relationships between all people involved with the school.

1.7 Other relevant documents

The following documents may be relevant to those reading or implementing this policy:

- 'How to complain about a Bracknell Forest School' (public guidance leaflet);
- 'Bracknell Forest Borough Council Corporate Complaints Procedure'.

1.8 Monitoring complaints

At all formal stages of the complaints procedure, the following information should be recorded:

- The name of the complainant;
- The date and time at which complaint was made;
- The details of the complaint;
- The desired outcome of the complainant;
- How the complaint is investigated (including written records of interviews held);
- Results and conclusions of investigations;
- Any action taken;
- The complainant's response (satisfaction or further pursuit of complaint).

1.9 Upholding or not upholding complaints

At each stage of the complaints procedure, the conclusion will be either:

1. That the complaint is upheld (in part or in full) and, where appropriate, some form of action is taken; or
2. That the complaint is not upheld and reasons for this are clearly given.

In the first instance, it may be appropriate to offer one or more of the following:

- an apology;
- an explanation;
- an admission that the situation could have been handled differently or better;

- an assurance that the event complained of will not recur;
- an explanation of the steps that have been taken to ensure that it will not happen again;
- an undertaking to review school policies in light of the complaint.

In the second instance, the complainant may either choose to take no further action or to take their complaint to the next relevant stage.

1.10 Publicity and communication

There is a legal requirement for schools to publicise their complaints procedures.

A summary of this policy will be included within the school's Prospectus, a full version will be available in school and on the school web site and may also be included, as appropriate, within the following:

- the governors' report to parents;
- the information given to new parents when their children join the school;
- the information given to pupils at the school;
- the home-school agreement;
- home school bulletins or newsletters;
- documents supplied to community users including course information or letting agreements;
- posters displayed in areas of the school that will be used by the public, such as reception or the main entrance.

All staff and members of the governing body should be made aware of the complaints procedure and the various stages involved. At all stages of the complaints procedure, everybody involved needs to be clear about what is happening and what their responsibilities are. In addition, the complainant should be told how to proceed to the next stage of the procedure if and when their complaint is not upheld.

1.11 Confidentiality

Confidentiality is vital. All conversations and correspondence will be treated with discretion.

Complainants have the right to know what use will be made of personal information and, accordingly, personal information will only be shared between staff on a 'need to know' basis.

1.12 Equal access, accompaniment and representation

Appropriate steps should be taken to ensure that any individual has the opportunity to raise their concerns or submit a formal complaint. This includes the right to be accompanied or represented by a friend or relative at discussions and hearings and/or to submit formal complaints which have been written by another individual on their behalf. Should any meeting need to be held where any parties would have difficulties in terms of access, Bracknell Forest Borough Council can assist with providing an appropriate venue. It is an expectation that equal respect will be granted to each person involved within the process and that differences between people will be respected and understood.

1.13 Support offered by Bracknell Forest Borough Council (BFBC)

BFBC Education Department offer advice and guidance to headteachers and governing bodies who feel they need extra support when dealing with a complaint. If a complaint concerns the headteacher, the governing body will be required to work with BFBC from the outset.

In exceptional circumstances, BFBC is able to investigate on behalf of either the headteacher or school governors. Where possible, the intention will always be for BFBC to support the school in its own investigations rather than take complete responsibility for them itself.

1.14 Time between stages

Although each of the stages within the procedure should occur consecutively, it is not necessary for each stage to immediately follow the last. Complainants may need some time to decide whether or not they wish to pursue the matter any further.

After each stage, the complainant and the individual who is dealing with their complaint at that time should agree an appropriate time limit within which the next stage should be accessed, if at all. If the complaint is not submitted to the next stage within this agreed time limit it should be considered as closed.

1.15 Changes to time limits and deadlines

In general, the time limits and deadlines contained within this policy should be adhered to. However, in certain circumstances it may be deemed inappropriate or impossible to guarantee that this is possible. Where a complaint leads to criminal proceedings this will always be the case.

If and when it becomes necessary to alter the time limits and deadlines set out within this policy, the complainant should be told and given an explanation as to why this has been the case.

1.16 Appeals

If at any stage, as the result of a complaint, a decision or course of action is taken with regards to an individual (apart from the complainant) which they feel is ungrounded, unjustified or incorrect they have the right to appeal. It is recommended that school governing bodies use their established appeal procedures in order to facilitate this.

1.17 Vexatious Complaints

The chairman of governors can write to a complainant and refuse to consider their complaint at stage 3 if he or she feels that there are insufficient grounds to do so, if the complaint has already been considered at this stage or if it has been closed.

In both cases, the complainant has the right to take their complaint to Bracknell Forest Borough Council (stage 4) who will, if appropriate, investigate the school's adherence to the complaints policy.

2 STAGE 1: Informal discussion

2.1 Introduction

The vast majority of concerns and complaints can be dealt with informally. There are many occasions where concerns are resolved straight away without the need to submit a formal complaint. Indeed, many concerns raised at this level might not be classified as complaints. When a complaint is made directly against the school's headteacher, stage 2 is not required and the formal procedure begins at stage 3.

2.2 Who to speak to informally

Individuals may decide to raise their concerns with a member of school administrative staff, class teacher, senior teacher, governor or headteacher depending on their wishes and the type of issues they want to discuss.

2.3 Monitoring

It is not necessary to record or monitor complaints at this level.

2.4 Time scales

There are no specific time scales for dealing with concerns at this stage. However, as at all stages, issues should be considered and dealt with as quickly and effectively as possible.

2.5 Response

The individual who raised the issue should be informed of any action to be taken to resolve the issue. If appropriate, this might be confirmed in writing.

2.6 Options for complainant

If the individual is dissatisfied with the response they have been given and would like to take their complaint further, they should be referred to the school's complaints procedure and accompanying public guidance leaflet and told how to move on to the next stage.

3 STAGE 2: Referral to the headteacher

3.1 Introduction

This is the first stage of the formal complaints process and, as a result, all communications between parties need to be carefully recorded and monitored as set out in the 'monitoring complaints' section of this document.

3.2 Informal discussion with headteacher

Before proceeding with a formal investigation, the headteacher will meet with the individual and discuss their concerns and wishes. It may still be appropriate and satisfactory to reach an informal resolution at this point. If not, the headteacher will decide whether the individual's complaint will be dealt with by this policy or another statutory procedure and advise them on what they will need to do.

3.3 Submitting a formal complaint

By this stage it must be clear that the concern is a definite complaint which will be dealt with according to this policy and should be formally submitted in writing to the headteacher. As indicated within the 'equal access, accompaniment and representation' section of this policy, all complainants have the right to submit formal complaints, at this or any stage, which have been written by another individual on their behalf.

3.4 Acknowledgement and time scales

The headteacher should formally acknowledge the complaint within 3 school days of receiving it and begin an investigation.

3.5 The investigation

The headteacher will need to investigate the complaint and review any relevant documentation and information. If necessary, the headteacher will interview witnesses and take statements from those involved. If the complaint centres around a pupil, the pupil will also usually be interviewed.

As indicated within the 'equal access, accompaniment and representation' section of this document, all individuals have the right, at this or any other stages, to be accompanied or represented by a friend or relative at discussions and hearings. This includes the right of teachers to be accompanied by a representative from their Trade Union. When pupils are interviewed, an additional member of staff should always attend.

3.6 Response

The headteacher will provide the complainant with a full written response within 10 school days of acknowledging it. This response will determine whether or not the complaint has been upheld, the reasons why, and what action (if any) will be taken.

3.7 Options for complainant

If the individual is dissatisfied with the response they have been given and would like to take their complaint further, they should be referred to the school's complaints procedure and accompanying public guidance leaflet and told how to move on to the next stage.

4 Stage 3: Review by governing body complaints committee

4.1 Introduction

Complaints only rarely reach this formal level, but it is important that governing bodies are prepared to deal with them.

Upon receiving a formally submitted complaint at this stage the chairman of governors will usually choose to deal with it by holding a complaints committee hearing. However, in some cases, it may be possible and appropriate for the chairman of governors to resolve the issue with the complainant by other means without the need for a complaints committee review.

The complaints committee must be clerked. The clerk may be a member of the school staff, the clerk to the governing body or another governor. If required, BFBC will offer support and guidance to the clerk, the chairman of governors and/or the members of the

complaints committee on procedural issues but will not normally play any part in reviewing the details of the complaint itself.

When stage 2 has been missed out (see section 1.4), this is the first stage under which a formal complaint about the headteacher will be dealt with.

The first Annex summarises the key roles and responsibilities of the complaints committee.

4.2 The committee

It is recommended that school governing bodies annually agree five governors who will be able to form part of a complaints committee if and when this becomes necessary at any point. The three governors appointed to the complaints committee in any case will usually be chosen from this group of five.

The committee will generally consist of three governors who have not previously been involved with dealing with the complaint. The committee should elect its own chair.

4.3 Submitting a formal complaint

The complainant must submit a written request to the chairman of governors for their complaint to be considered by a complaints committee.

4.4 Acknowledgement and time scales

The chairman of governors should acknowledge receipt of this letter within 5 school days if possible but no more than ten at most by writing to the complainant. This letter will inform them that their complaint will be heard by a complaints committee within 15 school days of the date of this letter.

4.5 Preparation

The chairman of governors will then contact the clerk and ask him or her to begin making preparatory arrangements. The clerk will convene a meeting of the complaints committee. The membership of the complaints committee will be confirmed, a date and time will be arranged for a hearing and all existing relevant documentation will be given to the three appointed governors.

The clerk should then formally write to the complainant, the headteacher and any other relevant staff or witnesses and inform them:

- Of the date, time and venue of the hearing;
- Of the aims and objectives of the hearing and how it will be conducted;
- That any documentation they wish the committee to consider must be returned to the Clerk no later than 5 school days before the hearing takes place;
- Of the rights of equal access, accompaniment and representation as set out within this document;
- How and when the committee will reach their decision.

It is the responsibility of the clerk to ensure that all parties receive all relevant documents at least 3 school days before the date of the hearing so as to allow individuals to familiarise themselves with them.

4.6 The hearing

The hearing should allow each party involved to explain their understanding or interpretation of events and for other parties to question them.

The hearing will, therefore, usually operate according to the following format:

- The chair will introduce all parties to one another and explain the principles, objectives and format of the hearing;
- The complainant will be given the opportunity to explain their complaint. Following this the headteacher and the complaints committee will be allowed to ask the complainant questions;
- The headteacher will then be given an opportunity to explain the school's official response, interpretation or view about the complaint. Following this the complainant and committee will be allowed to question the headteacher;
- Every party will be given the opportunity to call witnesses and question witnesses called by other parties;
- The headteacher and the complainant will both be given the chance to give final statements;
- The hearing will be concluded by the chair who should explain that the committee will consider its decision and write to both parties within 5 school days informing them of the outcome.

This format will need to be altered under certain circumstances, including instances where Bracknell Forest Borough Council, rather than the headteacher, has played an investigating role. Ultimately, the chair of the meeting has control over its proceedings.

4.7 After the hearing

The committee will then consider the complaint and all the evidence presented and:

- Reach a unanimous, or at least a majority decision, on the complaint;
- Decide upon the appropriate action (if any) to be taken;
- Where appropriate, suggest changes to, or request a review of, the school's systems or procedures to ensure that problems of a similar nature do not happen again.

This information will be included in both the letters to the headteacher and the complainant.

4.8 Options for complainant

If the individual is dissatisfied with the response they have been given and would like to take their complaint further, they should be referred to the school's complaints procedure and accompanying public guidance leaflet and told how to move on to the next stage.

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5 STAGE 4: Complaint to Bracknell Forest Borough Council

5.1 Introduction

Complainants are entitled to complain to Bracknell Forest Borough Council (BFBC) Local Educational Authority (LEA) if they believe that their complaint was not handled

fairly and in accordance to the school's complaints policy. Complaints can only be considered once the school's procedures have been completed in full.

Complaints very rarely reach this level. However, it is important that the LEA, the school are ready to deal with them if necessary and that the complainant is fully informed of how and when they can complain at this level.

5.2 Submitting a formal complaint

Complaints must be submitted, in writing, to the following address:

The Director of Education, Children's Services and Libraries
Education Department
Bracknell Forest Borough Council
Seymour House
38 Broadway
Bracknell
Berkshire
RG12 1AU

This written complaint must include the following information:

- Details of the original complaint;
- The judgement and action taken by the governing body;
- Reasons for believing that the original complaint was not dealt with fairly and in accordance with the school's complaint's procedure;
- The expected or desired outcome.

5.3 Acknowledgement and time scales

BFBC will write to the complainant and formally acknowledge their complaint within 3 working days of receipt. BFBC will also write to the school's headteacher and chairman of governors to inform them that a complaint has been made against the actions they have taken with regards to the original complaint.

5.4 The investigation

BFBC will examine all relevant documentation considered by the school in their original investigation as well as the records and correspondence produced at each stage.

5.5 The response

BFBC will write to the complainant and inform them of their findings within 20 working days of acknowledging their original complaint. Copies of this letter will be sent to the headteacher and chairman of governors.

5.6 Possible outcomes

If BFBC decides that the school has failed to handle the original complaint fairly and according to its complaints policy the matter will be referred back to the governing body. The governing body will then be requested to reinvestigate the complaint at stage 3 (review by governing body complaints committee). The governing body will need to re-appoint a new complaints committee. Again, BFBC Information and Governor Services will be able to offer support to the governing body in their investigations.

5.7 Options for complainant

If the individual is dissatisfied with the response they have been given and would like to take their complaint further, they should be referred to the school's complaints procedure and accompanying public guidance leaflet and told how to move on to the next stage.

6 STAGE 5: The Local Government Ombudsman and the Secretary of State

6.1 Introduction

Individuals have the right to contact to the Local Government Ombudsman or the Secretary of State for Education and Skills with regards to the way their complaint has been handled. Usually, neither will take any action until both the school and the Council's procedures have been exhausted.

6.2 Complaining to the Local Government Ombudsman

If a complainant feels that there has been maladministration in the manner in which a complaint has been dealt with, they can take this to the Local government Ombudsman. The Ombudsman can investigate complaints about how something has been done but he or she cannot question what has been done simply because someone does not agree with it. The Ombudsman cannot investigate the internal management of schools or colleges.

6.3 Contacting the Local Government Ombudsman

The Ombudsman for Bracknell Forest is:

Tony Redmond

Local Government Ombudsman

21 Queen Anne's Gate

London SW1H 9BU

Phone: 020 7915 3210

Fax: 020 7233 0396

For information on how to make your complaint, write to your Ombudsman's office or phone the Adviceline on **0845 602 1983**.

You can also use the Internet to see the Local Government Ombudsman web site at **www.lgo.org.uk**

6.4 Complaining to the Secretary of State

Complainants have a right of appeal to the Secretary of State for Education and Skills under sections 496 or 497 of the 1996 Education Act if they believe that the LEA has acted unreasonably. If the Secretary of State agrees that a complaint is justified, the DfES has the power to require the LEA to take certain actions including issuing instructions to school governing bodies in appropriate circumstances, although in practice this would be very rarely exercised.

6.5 Contacting the Secretary of State

The DfES Public Enquiry Unit can be contacted on:

Telephone: **0870 000 2288**

Fax: **01928 79 4248**

Email: **info@dfes.gsi.gov.uk**

The email address for all of the Department's Ministers is
Dfes.ministers@dfes.gsi.gov.uk

If you wish to write to the Secretary of State by post:

Rt. Hon Ruth Kelly MP
Secretary of State for Education and Skills
Sanctuary Buildings
Great Smith Street
London
SW1P 3BT

Appendix 1

Review by Complaints Committee – Key Roles and Responsibilities

The Role of the Clerk

The clerk organises the complaints committee review. He or she will need to:

- Set the date, time and venue of the review, ensuring that the dates are convenient to all parties and that the venue and proceedings are accessible;
- Collate any written material and send it to parties in advance of the review;
- Meet and welcome the parties as they arrive at the review;
- Record the proceedings;
- Notify all parties of the committee's decision.

The Role of the Chairman of Governors

The Chairman of Governors should:

- Check that the correct procedure has been followed;
- If a review is appropriate, notify the clerk to arrange the committee.

The Role of the Chair of the Complaints Committee

The chair of the complaints committee has a key role. He or she will need to ensure that:

- The remit of the committee is explained to the parties and each party has the opportunity of putting their case without undue interruption;
- The issues are addressed;
- Key findings of fact are made;
- Parents and others who may not be used to speak at such a review are put at ease;
- The review is conducted in an informal manner with each party treating the other with respect and courtesy;
- The committee is open minded and acting independently;
- No member of the committee has a vested interest in the outcome of the proceedings or any involvement in an earlier stage of the procedure;
- Each side is given the opportunity to state their case and ask questions;
- Written material is seen by all parties. If a new issue arises it would be useful to give all parties the opportunity to consider and comment on it.

The chair of the complaints committee needs to ensure that the complainant is notified of the committee's decision, in writing, with the committee's response within 5 school days. This letter will explain if there are any further rights of appeal and, if so, to whom they need to be addressed.

Appendix 2 Procedures for Dealing with a Complaint Against a Governor

It should be noted that a governor must be disqualified if one of the disqualification criteria applies (see Governor's Guide to the Law).

1. Informal stage

1.1 The Chairman of Governors will discuss the difficulty or dispute with the governor concerned and, if possible, resolve the issue with whatever guidance, warning or rebuke is necessary.

If the issue has not been resolved informally, or is thought to be sufficiently serious that the informal stage is inappropriate the procedure will move to Stage 2.

2. Formal stage

2.1 The Chairman of Governors will seek information in writing from the governor about the difficulty or dispute and the reasons for it. The governor will be given an opportunity to respond in writing to any allegation. The issue may be able to be closed at this point, with guidance, a warning or rebuke, either orally or in writing depending on the seriousness of the issue.

2.2 If the Chairman of Governors is not satisfied with the response, then an investigation will be held. The Chairman of Governors will appoint an Investigating Officer. This should be someone impartial and not involved in the difficulty or dispute in any way; it could be a member of staff or another governor, but need not be anyone associated with the school.

2.3 The Investigating Officer will investigate the issue, taking evidence from ALL interested parties. As interviews are likely to be a part of this process another person should accompany the Investigating Officer. The investigation should be documented in full, including notes of interviews that should be checked back for accuracy with the interviewee. If a child is involved, the child should not be interviewed without a parent/carer also being present.

2.4 The Investigating Officer should report back in writing to the Chairman of Governors.

2.5 The Chairman of Governors will decide on the appropriate course of action. This could be:

- Guidance, warning or rebuke, either orally or in writing depending on the seriousness of the issue;
- Recommendation to the governing body of a suspension for a period of up to six months. Suspension can only be made if one or more of four grounds apply (see Annex). Any motion to suspend must be specified as an agenda item of a governing body meeting for which at least seven days notice has been given. Before the governing body votes to suspend the governor, the governor proposing the suspension must give their reasons for the suspension. The governor who is proposed for suspension must be given the opportunity to make

a statement in response before s/he withdraws from the meeting and a vote is taken. The DfES state that a vote to suspend should only be taken as a last resort.

In the case of appointed governors *and* in exceptional circumstances only:

- Recommend to the governing body that, in the case of: a community (co-opted) governor, the governor be removed.
- an appointed governor, (normally LEA or Foundation), a recommendation be made to the appointing body to remove the governor.

In either case, the governing body must pass resolutions to remove him or her at two separate meetings. These meetings must be at least 14 days apart. Seven days' notice of each meeting must be given. Recommendation for the removal of the governor must be a specific agenda item on the agenda for both meetings. At least one-half of the members of the governing body must be present at both meetings. Before the vote at the second meeting, the governor proposing the recommendation for removal of the governor must state the reason for the proposal, and the governor who is proposed for removal must be given the opportunity to make a statement in response. In the case of an appointed governor, if the proposal is agreed then the recommendation for removal is to be made to the appointing body. The appointing body will consider the recommendation within their policy and determine whether or not removal be agreed. This decision will be communicated to the governing body. This power must be used 'reasonably and lawfully'

ANNEX: Grounds for suspension

The governing body can only suspend a governor if one of the following grounds apply:

1. The governor is paid to work at the school and is the subject of disciplinary proceedings in relation to their employment; or
2. The governor is the subject of any court or tribunal proceedings, the outcome of which may be that s/he is disqualified from continuing to hold office as a governor under schedule 6 of the Constitution Regulations; or
3. The governor has acted in such a way that is inconsistent with the schools' ethos or with the religious character and has brought or is likely to bring the school or the governing body or his office of governor into disrepute; or
4. The governor is in breach of its duty of confidentiality to the school or to the staff or to the pupils.

NB:

- a) A governor who has been suspended must be given notice of any meetings and must be sent agenda, reports and papers for any meetings during their suspension.
- b) The period of suspension of up to six months may be extended, but only after the process has been repeated.

Appendix 3

